

Balance Sheet

(Millions of Yen)

As of Mar. 31, 2025

Assets	
Current assets	
Cash and deposits	297
Notes receivable	58
Electronically recorded monetary claims	1,902
Accounts receivable – trade	5,845
Inventories	7,612
Others	26,375
Total current assets	42,093
Non-current assets	
Property, plant and equipment	
Buildings	3,057
Machinery and equipment	5,302
Others	2,853
Total property, plant and equipment	11,212
Intangible fixed assets	311
Investments and other assets	
Investment securities	1,497
Others	13,179
Total investments and other assets	14,677
Total non-current assets	26,201
Total assets	68,294
Liabilities	
Current liabilities	
Notes payable	4
Electronically recorded obligations	3,409
Accounts payable – trade	1,737
Accrued officers' bonuses	32
Provision for loss on business of subsidiaries and affiliates	829
Others	4,229
Total current liabilities	10,243
Non-current liabilities	
Accrued employees' retirement benefits	4,039
Accrued officers' retirement benefits	312
Others	303
Total non-current liabilities	4,655
Total liabilities	14,898
Net assets	
Shareholders' equity	
Common stock	2,101
Additional paid-in capital	
Capital reserve	1,136
Total additional paid-in capital	1,136
Retained earnings	
Legal reserve	525
Other retained earnings	49,184
Total retained earnings	49,710
Total shareholders' equity	52,947
Valuation, translation adjustments and other	
Unrealized holding gains on securities	448
Total valuation, translation adjustments and other	448
Total net assets	53,396
Total liabilities and net assets	68,294

Statement of Income

(Millions of Yen)

Year ended Mar. 31, 2025

Net sales	22,546
Cost of sales	20,449
Gross profit	2,096
Selling, general and administrative expenses	2,566
Operating loss	469
Non-operating income	1,420
Non-operating expenses	126
Ordinary income	824
Extraordinary income	66
Extraordinary expenses	1,029
Loss before income taxes	138
Current income taxes	192
Deferred income taxes	(8)
Total income taxes	184
Net loss	322